Larry Hogan, Governor • Gordon Medenica, Director

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TO: Maryland Lottery and Gaming Control Commission

Gordon Medenica, Director

FROM: Leo Mamorsky, Managing Director, Chief Marketing Officer

DIVISIONS: Product Development and Creative Services

DATE: November 12, 2019

SUBJECT: Report for the November 2019 Commission Meeting

Following is the status update of ongoing and special projects in Product Development and Creative Services.

1. Product Development

a) Scratch-Off Products and Promotions

- i. Key accomplishments last period:
 - 1. October launch of Scratch-Off Holiday Games (10/21/19):
 - a. \$1 Snowflake Doubler
 - b. \$2 *Stocking Stuffer*
 - c. \$3 Peppermint Payout Multiplier
 - d. \$5 Holiday Gold
 - e. \$10 Winter Cash Tripler
 - 2. Game Closing Activity:

| Game | Price | Game Name | Total Sales | Prize Expense | Gross Margin | Final Claim Date |
|------|-------|-------------------|--------------|---------------|--------------|------------------|
| 387 | \$5 | Ravens 10X | \$19,779,600 | \$14,038,004 | \$5,741,596 | 8/28/2019 |
| 330 | \$3 | Crossword | \$8,931,564 | \$6,014,340 | \$2,917,224 | 9/9/2019 |
| 371 | \$5 | \$500 Explosion | \$18,116,785 | \$12,902,683 | \$5,214,102 | 9/9/2019 |
| 373 | \$1 | \$2,000 Jackpot | \$3,752,000 | \$2,196,601 | \$1,555,399 | 9/9/2019 |
| 374 | \$2 | \$20,000 Jackpot | \$3,786,000 | \$2,378,054 | \$1,407,946 | 9/9/2019 |
| 375 | \$5 | \$100,000 Jackpot | \$16,851,900 | \$12,075,548 | \$4,776,352 | 9/9/2019 |
| 376 | \$10 | \$200,000 Jackpot | \$20,491,500 | \$15,190,978 | \$5,300,522 | 9/9/2019 |
| 394 | \$1 | Holiday Pets | \$3,226,000 | \$1,718,530 | \$1,507,470 | 9/9/2019 |

- 3. *Ravens second-chance contest*: The fourth drawing was held 10/16/19; 1,023,578 entries were received. The fifth drawing was held 11/12/19; 687,992 entries were received.
- 4. *Deal or No Deal second-chance contest*: The second drawing was held 10/29/19; 162,713 entries were received.
- 5. Holiday Cash and Dash second-chance contest: The first, second and third drawings are complete; first drawing (held 10/29/19) received 552,766 entries; second drawing (held 11/5/19) received 1,231,458 entries; third drawing (held 11/12) received 1,937,593 entries.

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ii. **Upcoming tasks for this period:**

- 1. November Scratch-Off Launch (11/18/19):
 - a. \$2 Fortune Cookie
 - b. \$5 Super Cash
 - c. \$10 Cash Club
 - d. \$20 2020 Cash
- 2. *Ravens second-chance contest*: The sixth drawing will be held 12/17/19.
- 3. *Deal or No Deal™ second-chance contest*: The third and final drawing will be held on 11/26/19; as of 11/10, 48,958 entries were received.
- 4. *Holiday Cash and Dash second-chance contest*: The fourth drawing will be held 11/19/19.

b) Draw and Monitor Game Products and Promotions

i. Key accomplishments:

- 1. Racetrax \$6 for \$5 Breeder's Cup Promotion ran from 11/1 11/3. Players received \$1 off every \$6 Racetrax purchase, up to a maximum of \$5, on tickets of \$30 or more.
- 2. ThanksWINNING All Games Promotion: This promotion began 11/4 and runs through 12/1/19. Players are offered three ways to win. On an Nth ticket basis, players could see Instant Win Vouchers in \$1, \$2 and \$5 denominations or free Multi-Match game tickets. Also available through My Lottery Rewards, players enter all terminal game tickets purchased during the promotional window for a chance to win one of 35 prizes of \$2,500. My Lottery Rewards drawing will be held 12/2/19. As of 11/10/19, 538,930 entries were received.

ii. **Upcoming Tasks**:

- 1. *Holiday Keno Sprinkler Promotion*: This player favorite is coming back for the Holidays. Promotion will run for four weeks, from 12/2 12/29/19. During the promotion, players could see Doubler or Tripler messages on tickets prizes won on those marked tickets would be doubled or tripled.
- 2. *Pick 3 and Pick 4 Let It Snow Promotion*: Designed as a reward for our loyal daily numbers game players, the Pick 3 and Pick 4 Let It Snow Promotion is coming back in December. This promotion will run for four weeks, from 12/2 12/29/19. During the promotion, players could see Instant Win Vouchers in \$2 or \$5 denominations.

2. Creative Services

a) Traditional Advertising

i. Key accomplishments:

- 1. *Holiday*: All *Holiday* media buys are complete. Initial *Holiday* radio and digital advertising began on 11/4 with TV and out-of-home scheduled to start on 11/25. Production is complete on all television and radio spots, digital elements, and out-of-home materials.
- 2. *Fast Play*: Selected the campaign direction for the launch of *Fast Play*, including television, point-of-sale, and instructional videos.

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- 3. *Jackpot Maryland Dreams*: Launched new jackpot campaign called *Maryland Dreams*. The campaign consists of :30 and :15 television spots and digital out-of-home units. The launch media began on 11/4, and runs through 11/24. Additional media will run as jackpots rise throughout the fiscal year.
- 4. *Televised Drawings*: Continued working with GKV to update several elements of the Lottery's drawing broadcasts.
- 5. 2020 Cash: Completed the development of point-of-sale for the launch of 2020 Cash. Currently reviewing 2020 Cash radio concepts. MARC developing media plan that will begin on 12/26.
- 6. *Multiplier Family of Games:* Began creative development for the launch of the next *Multiplier FOG*.
- 7. Sponsorships: Completed all sponsorship elements for the basketball season with the *University of Maryland, Morgan State University*, and *Towson University*.

ii. **Upcoming tasks**:

- 1. *Fast Play*: Continue working with GKV on the development of all *Fast Play* launch materials. Also, continue working with MARC to develop *Fast Play* launch media plans.
- 2. 2020 Cash: Produce 2020 Cash radio spots and develop the out-of-home creative and digital assets. Review and approve media recommendations from MARC.
- 3. *Multiplier FOG*: Begin developing the media support required for the launch of the next *Multiplier FOG* with MARC.
- 4. *Jackpot Maryland Dreams*: Work with MARC to evaluate and implement new media tactics to support rising jackpots.
- 5. *Baltimore Orioles and MASN*: Continue discussions with the *Baltimore Orioles* and *MASN* about sponsorship opportunities for the 2020 season.

b) My Lottery Rewards

i. Key accomplishments:

- 1. 45,328 players engaged with *My Lottery Rewards* during October 2019; down 5% from September 2019.
- 2. The *88 Fortunes* scratch-off had the most ticket entries in October 2019; the *Deal or No Deal* scratch-off had the most unique enterers.
- 3. More than 33.4 million points were awarded to MLR members in October 2019; down 5% vs. September 2019.
- 4. Implemented and/or maintained four second chance promotions and six points-for-drawings promotions during the month of October.

ii. Upcoming tasks:

- 1. Finalize work with SG to include "\$2 off purchase" coupons on the MLR prize wheel starting on December 1.
- 2. Finalize MLR member acquisition email campaign, scheduled to begin in December.
- 3. Continue Prize Point conversion procedure (player email notifications to encourage redemption of Prize Points prior to conversion to Draw Points).

c) Web. Digital and Social

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i. Key Accomplishments

- 1. Promoted the *Holiday* scratch-offs and second-chance promotion, *Ravens* scratch-offs and second-chance promotion, newsletter signups and various winners' stories via social media and web assets.
- 2. Launched the new jackpot branding campaign assets (*Maryland Dreams*) on the Lottery's website and social media assets.
- 3. Developed strategy to increase "likes" on the Lottery's Facebook page.

ii. **Upcoming Tasks**

- 1. Execute social and digital plans for the gift-giving portion of the *Holiday* campaign.
- 2. Develop 2020 Cash social plan.
- 3. Promote the *Ravens* second-chance winners on their trip with the team to Los Angeles at the end of November.

d) Research

- 1. Evaluating Ipsos segmentation analysis that is based on a model/analysis provided by SG.
- 2. Reviewing Ipsos Attitude & Usage Tracking study data from Q3, 2019.